

March 24, 2026

Achilles Corporation

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## **Notice: Update on Product Supply and Delivery in Light of the Middle East Situation**

To Our Valued Customers and Business Partners

We would like to begin by expressing our sincere appreciation for your continued support and partnership with Achilles Corporation.

Since early March 2026, geopolitical tensions in the Middle East have escalated rapidly. The resulting instability in and around the Strait of Hormuz has begun to cause significant disruptions to the supply and maritime transport of crude oil, petrochemical products, liquefied natural gas (LNG), and related commodities passing through the strait. Consequently, the procurement environment and logistics conditions for crude oil, naphtha, and other energy and raw material inputs have become increasingly uncertain.

Achilles Corporation manufactures and sells products derived from petroleum-based raw materials. As a portion of our raw material procurement and logistics relies on supply routes through the Middle East and the Strait of Hormuz, the ongoing deterioration of the situation has raised concerns regarding potential constraints in both raw material sourcing and product distribution.

We are working in close coordination with our raw material manufacturers and suppliers in order to secure alternative procurement sources and to review our inventory and production plans, with the aim of maintaining stable supply to our customers. However, depending on how the situation develops, we may need your understanding and cooperation regarding the following matters:

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1. Adjustment of shipment quantities, delivery schedules, and/or terms of trade for certain products
  2. Acceptance of possible order fulfillment failures, delivery delays, or partial shipments for products serving specific regions or applications
  3. Your willingness to enter into discussions regarding price revisions that may become necessary as a result of changes in raw material availability and procurement conditions
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Should any such adjustments become necessary, our sales representatives will contact you individually to discuss delivery plans and other arrangements, taking into account your contract terms and specific circumstances. We ask for your understanding in advance that there may be cases where we are unable to fully meet your requested quantities or delivery timelines.

Achilles Corporation will continue to monitor developments closely and remain fully committed to prioritizing stable supply and consistent product quality. We sincerely regret any concern or inconvenience this situation may cause you, and we respectfully ask for your understanding and cooperation as we navigate these challenging circumstances together.

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*Please note that this notice is based on information available at the time of publication. Should circumstances change or additional constraints arise, we will issue a further update accordingly.*